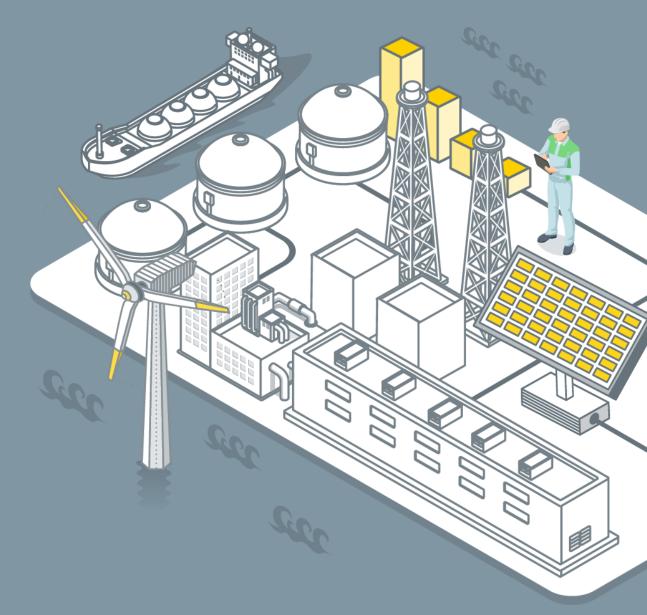


Jera

Our Company

Taking Energy into a New Era



JERA's Origins: The Path to Business Consolidation















October 2015

Consolidation of fuel transportation and trading businesses

July 2016

Consolidation of fuel sourcing and procurement, overseas power generation, and energy infrastructure businesses

June 2017

Joint-venture agreement concluded to consolidate existing thermal power generation businesses

May 2018

Absorption-type company split agreement concluded to consolidate existing thermal power generation businesses



Existing thermal power generation businesses consolidated

JERA's Value Chain

Total Assets Approx. JPY 9.1 trillion

LNG Transaction Volume (Annual)

Approx. 35 MTPA Among the largest in the world

Revenue **Approx. JPY** 4.7 trillion Jera

Upstream Development Fuel Procurement



Upstream Investment

6 Projects

LNG Procurement from

15 countries 1

Fuel Transportation



 LNG Fleet Carriers 18 carriers



Optimization and **Trading**

LNG Receiving and Storage Terminals



 LNG Tank Capacity in Japan 6.65 million kL²

Equivalent to

Approx. 30% ²

of LNG tank capacity in Japan Source: The LNG industry, GIIGNL Annual Report 2022

LNG Receiving Terminals in Japan

11 terminals ²

Domestic and Overseas Power Generation





Electricity and Gas Sales



Domestic Power Generation

 Thermal Power plants 26 plants ³

Power Generation Capacity

Approx. 61 GW ³

The Largest in Japan Source: FY2022 Electricity Survey Statistics ("METI")

Power Generation Output

Approx. 235 TWh ³

Equivalent to approx. 30% of power generation in Japan Source: FY2022 Electricity Survey Statistics ("METI")

Overseas Power Generation

Number of projects

In more than 10 Countries Approx. 30 Projects

Power Generation Capacity

Approx. 12.4 GW ³

(Output Corresponding to Equity)

Renewables Development Capacity

Approx. 2.5 GW

(Included Power Generation Capacity)

*Upstream Development Photo: Chevron Australia

Current as of March 31, 2023 (FY2022)

Represents the number of countries that imported LNG to LNG receiving terminals of JERA

Includes jointly operated terminals in Chita and Yokkaichi area

Includes capacity under construction. Excludes joint thermal power in Japan.

Mission To provide cutting-edge solutions to the world's energy issues

Vision

To scale up its clean energy platform of renewables and low greenhouse gas thermal power, sparking sustainable development in Asia and around the world





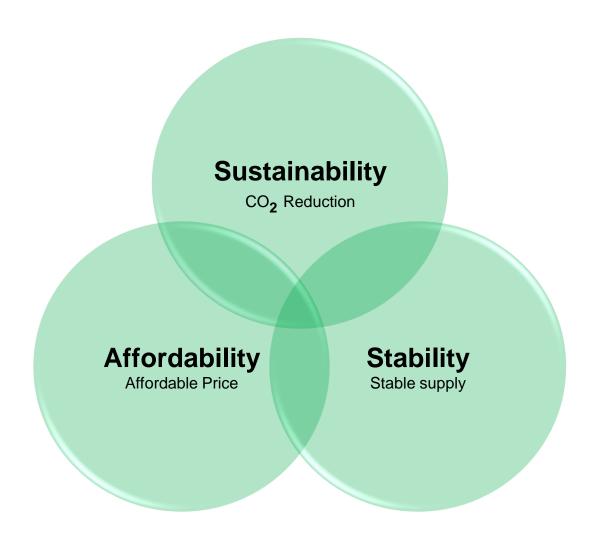
Our Decarbonization Strategy

JERA Zero CO₂ Emissions 2050



What is the Global Energy dilemma Trilemma?





The challenge of achieving zero CO₂ emissions from domestic and overseas operations



The Three Approaches of JERA Zero CO₂ Emissions 2050

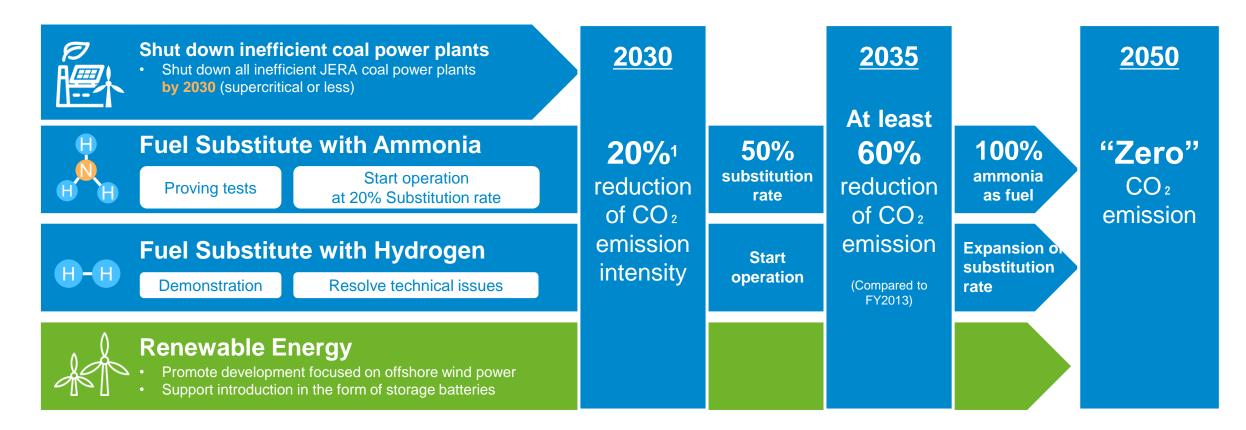


JERA Zero CO₂ Emissions 2050 is premised on the continual development of decarbonization technology, economic rationality, and consistency with government policy. JERA is continuing to develop original decarbonization technologies and is taking the initiative to ensure economic rationality.

JERA Zero CO₂ Emissions 2050 Roadmap for its Business in Japan



- We have established the "JERA Zero CO₂ Emissions 2050 Roadmap for its Business in Japan," which comprises four initiatives.
- Energy situations vary by country and region and include issues like the presence of regional transmission lines or pipelines. JERA works with stakeholders on a country and regional basis to establish viable roadmaps.



¹Reduce carbon emission intensity of thermal power plants by 20% based on the long-term energy supply-demand outlook for FY 2030 as set by the government



Demonstration Test of Fuel Ammonia Substitution at Hekinan Thermal Power Station



Overview of Our Ammonia Fuel Substitution Demonstration Test and the Steps for Commercial Operation and High-ratio Combustion

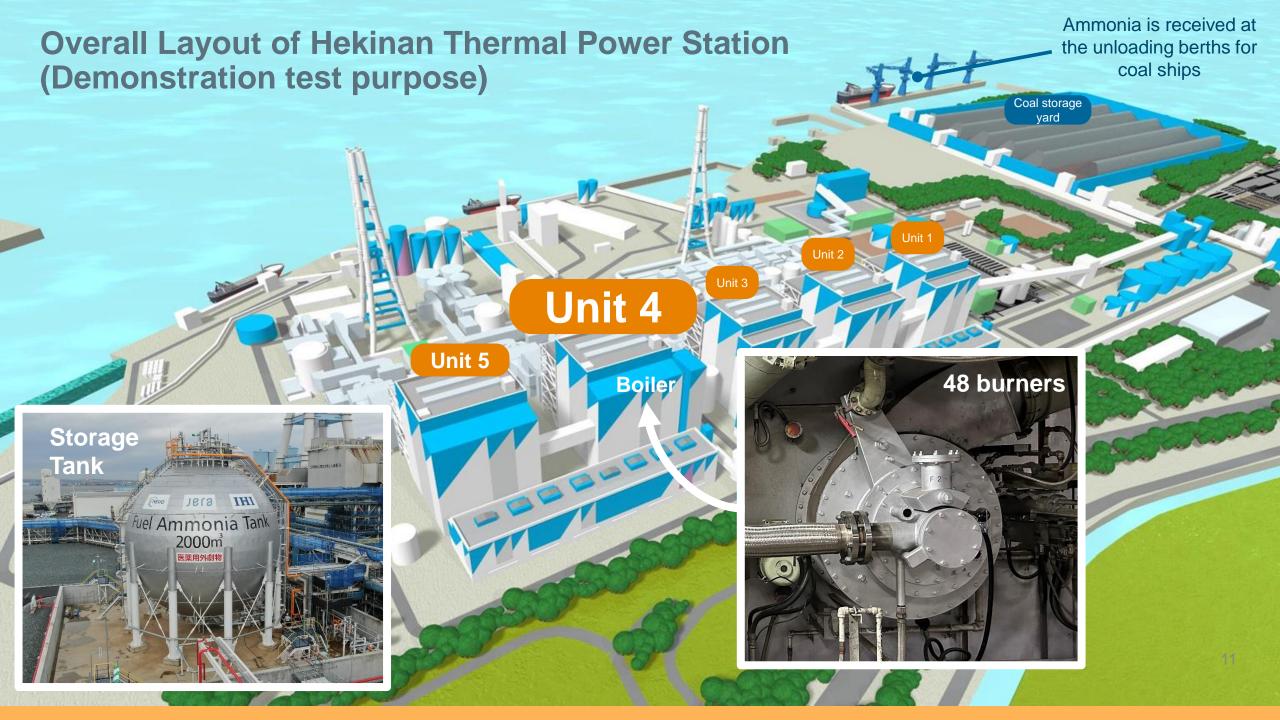


World's first demonstration test of large-volume fuel ammonia substitution (20% of heating value) at a large-scale commercial coal-fired thermal power plant funded by NEDO.

	Item	Content
	Project location	HEKINAN Thermal Power Station - Unit 4 (Output: 1GW) / JERA, IHI
	Objectives	 ✓ Establish ammonia substitution technology at a large-scale commercial coal-fired power plant ✓ Evaluate boiler heat absorption characteristics, environmental impact and operation ability
	Project Concept	 ✓ Modify and replace all 48 existing burners for ammonia firing ✓ Construct the facilities for ammonia fuel supply and sufficient equipment for safety operation
	Ammonia Usage	approx. 40,000 tons
	Ammonia Receiving	Unloading arm for fuel ammonia at coal jetty for demonstration test purpose
<u>Fu</u>	ture Plan Small-volume testing for R&D purpose in	
ub	stitution rate of 20% (Hekinan Unit 4)	Demo prep Commercialization (Large-scale tank Installation etc.) Commercial operation
	High substitution rate (≥50%)	Burner development / Demo prep Commercialization Commercial operation
	2020s	2030s

Demonstration test to begin

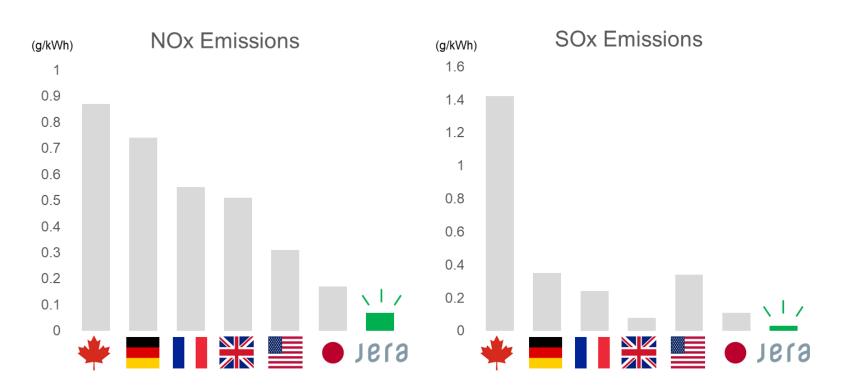
in FY2028



Ecosystem Conservation - JERA's Efforts to Reduce NOx/SOx



- JERA committed to sustainable energy supply from a broad perspective, addressing not only CO2 emissions but also aiming to protect the global environment and ecosystems."
- JERA has succeeded in **reducing NOx/SOx emissions to the world's lowest level** by utilizing high-performance denitrification and desulfurization technology. JERA will continue to introduce the latest technologies to further reduce emissions.



Ammonia Fuel Substitution Demonstration Test

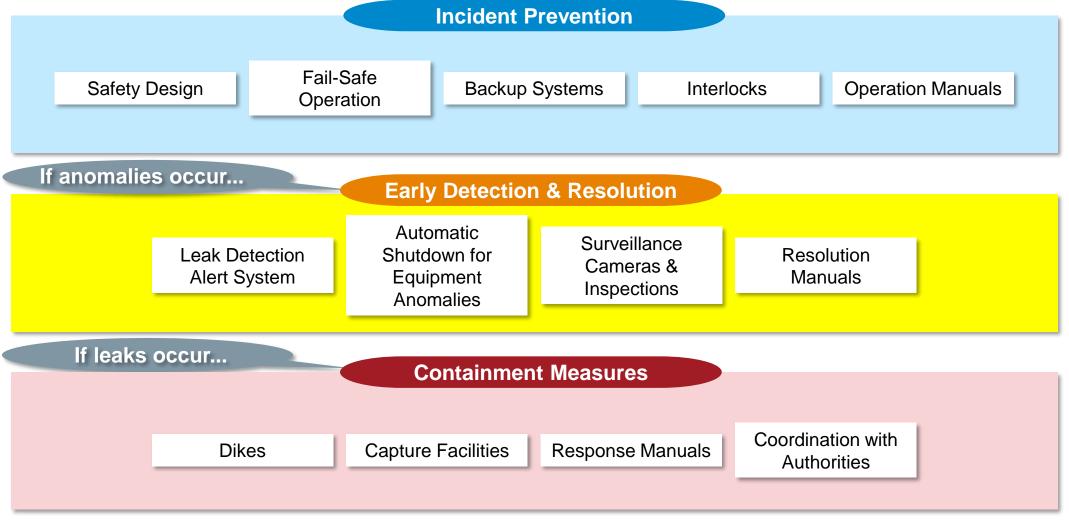
Results of the evaluation are good so far,
NOx and SOx are equal or less
than before*
the fuel substitution.

^{*} Official announcement of the results of the demonstration test shall be made after further evaluation with IHI/NEDO

Our Safety Initiatives



Based on the safety design of cryogenic LNG facilities and ammonia facilities for de-nitration, which have been handled in thermal power stations for many years, safety design and measures are taken to take into account the characteristics of fuel ammonia.





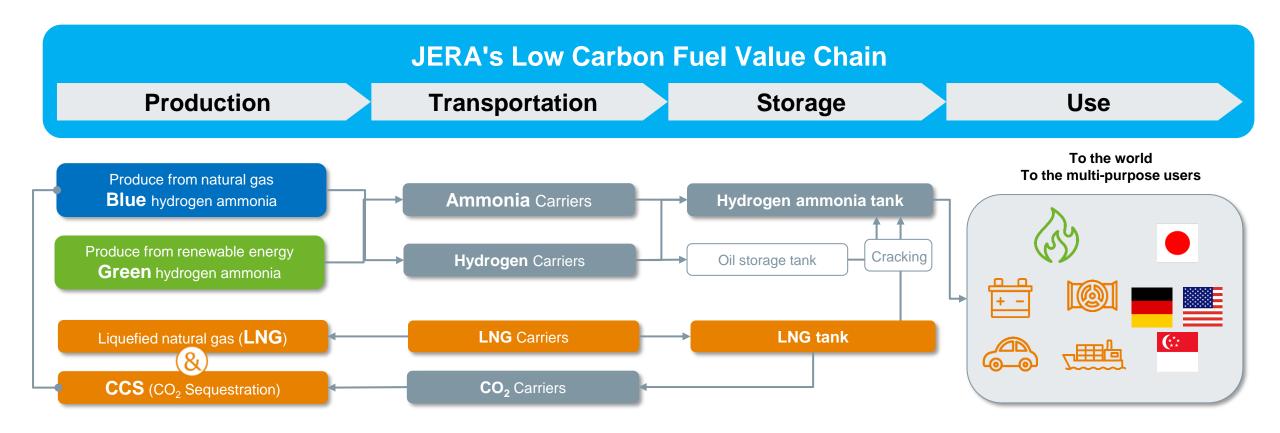
The Pathway forward

How to establish LCF value chain





- Challenge to establish LCF solutions including hydrogen and ammonia to decarbonize existing thermal power plants
- FY2023: Completed the turbine modification for the combustion of a **40% hydrogen mixture** at gas-fired power plants in U.S.
- FY2027: World first commercialized ammonia power generation in Japan.
- In the future, JERA will work on CCS and other projects in parallel, aiming to provide low-carbon fuel solutions across countries.





JERA's Low Carbon Fuel Value Chain

Production

Transportation

Storage

Use

United States CF Project

JERA and CF Industries have executed a Joint Development

Agreement for low carbon ammonia project in Louisiana, the United States for annual capacity is approximately 1.4 million tons of low-carbon ammonia.



United States

ExxonMobil Project

JERA has reached a Project
Framework agreement with
ExxonMobil to jointly explore the
development of a low carbon
hydrogen and ammonia production
project in the United States.



Middle East

ADNOC Project

JERA has concluded a Strategic
Collaboration Agreement
with ADNOC, related to
cooperation in the clean hydrogen
and ammonia fields.



Asia Renew Project

JERA has concluded an agreement with ReNew to Jointly Develop a Green Ammonia Production Project. Target capacity is approximately 100,000 tons of green ammonia annually





JERA's Low Carbon Fuel Value Chain

Production

Transportation

Storage

Use

Transportation (Ammonia)





JERA has signed MOU with "NYK" and "MOL" respectively to cooperate in transporting fuel ammonia

Main cooperation area:

- ✓ Building a fuel ammonia transportation and receiving system
- Working with related parties to foster the formation of rules related to the reception of fuel ammonia



Transportation (LOHC)

- JERA Invests in Hydrogenious LOHC Technologies GmbH
 - ✓ Joint investment with Temasek, Chevron Technology Ventures and Pavilion Capital, and JERA Americas



Storage (Hekinan)

- Several large-scale ammonia tanks will be constructed as part of the modification works for commercialization of our ammonia fuel substitution project at Hekinan
- These tanks will be used for power generation and other industrial applications ("multi-purpose users").

Storage (Hub)

Idemitsu and JERA agreed to jointly consider establishing a hydrogen supply chain based in the Ise Bay area, Japan

Main cooperation area:

- Establishment of hydrogen receiving, storage, processing, and supply bases
- Technological and economic analysis of transportation methods for hydrogen in the Ise Bay area
- ✓ Development of a hydrogen supply network





JERA's Low Carbon Fuel Value Chain

Production

Transportation

Storage

Use

the United States

Expanding overseas distribution for low carbon hydrogen/ammonia

Heads of agreement for the sale of low carbon hydrogen/ammonia produced in US with German company Uniper



Japan

JERA with 7 Japanese utility companies to consider collaboration aimed at the adoption of hydrogen and ammonia as fuel for power generation















Europe

Pioneering hydrogen societies through investment and alliance building in ammonia cracking

EnBW, VNG and JERA plan a feasibility study for an ammonia cracker demonstration plant in Rostock





Japan

Empowering tugboat operations

Announcing the launch of a joint study with NYK Line and Resonac aimed at achieving the supply of fuel ammonia to ships





Singapore

Explore establishing an ammonia direct combustion power plant with Jurong Port, Mitsubishi Heavy Industries Asia Pacific



Confidential

Key message from JERA



One of the largest LNG Players

To Be

One of the largest LNG & LCF Players



JERA to explore the possibility of collaboration with South Korean companies





JERA would like to work together with you towards a decarbonized society, while promoting various initiatives.